COURSE SYLLABUS

Planning, Programming, Budgeting and Execution (PPBE) Course

Gain an understanding of how DoD's PPBE system integrates planning, resourcing, and execution in the defense budgeting cycle.

> Group classes (Live Online) and onsite training are available for this course. For more information, email onsite@graduateschool.edu or visit: https://www.graduateschool.edu/courses/planning-programming-budgeting-and-execution-ppbe



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Course Outline

Module 1: Introduction to the PPBE Process

- Historical background of PPBE
- Evolution of PPBE
- Key organizations and individuals involved
- Relationship between strategic planning, needs determination, PPBE, and acquisition processes
- The four steps in the budget process

Module 2: Planning

- Defining national military strategy
- Planning force levels and military strategies
- Strategic and policy documents (National Security Strategy, National Defense Strategy)
- Defense Planning Guidance (DPG)
- Planning goals, objectives, and issues

Module 3: Programming

- Translating planning decisions into resource allocation
- Program Objective Memorandum (POM)
- Balancing centrally managed programs for manpower, operations, and construction

Module 4: Budgeting

- Budget Estimate Submission (BES)
- Program Budget Decisions (PBDs)
- Finalizing budgets for submission to OSD, OMB, and the President

Module 5: Budget Execution

- Receipt of appropriated funds

- Executing the budget and assessing program performance
- Reporting outcomes compared to the planned budget

Module 6: Course Summary

- Overview of PPBE process and phases
- Key participants and their roles
- Summary of key documents and deliverables
- What happens after the formal budget submission to Congress