# Preparing to Lead in the 21st Century (Self-Paced)

Gain a fundamental understanding of leadership and an increased awareness of your own leadership capacities. Receive opportunities to experience personal leadership while building skills in self-awareness and critical thinking. Discover how to integrate a leadership mind-set into your everyday activities and how to approach situations in a collaborative and self-directed manner.

Group classes in Live Online and onsite training is available for this course. For more information, email <a href="mailto:onsite@graduateschool.edu">onsite@graduateschool.edu</a> or visit: <a href="https://www.graduateschool.edu/courses/preparing-to-lead-in-the-21st-century-online">https://www.graduateschool.edu/courses/preparing-to-lead-in-the-21st-century-online</a>



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# **Course Outline**

### Module 1: Personal Leadership in a Challenging Environment

- Describe personal views of leadership and analyze real-life leadership experiences.
- Explore the dynamics of leadership in changing organizational environments.
- · Identify attributes of change-adept organizations and leadership behaviors that support them.

#### Module 2: The Fundamental State of Leadership

- Differentiate between the normal state and the fundamental state of leadership.
- Examine the "tyranny of competence" and the myth of the ruthless hero.
- Assess how self-change impacts leadership effectiveness and organizational culture.

#### Module 3: Values, Leadership, and Congruence

- · Identify core personal values and their role in leadership effectiveness.
- Understand the relationship between self-awareness, values, and behavior congruence.
- · Assess and align personal actions with core values to build trust and authenticity.

#### Module 4: The Courage to Lead

- · Analyze the costs and benefits of leadership commitment at personal and organizational levels.
- Understand four kinds of courage: to serve, to challenge, to assume responsibility, and to take a moral stand.
- · Link courage to operating in the fundamental state of leadership.

#### Module 5: Making Conscious Leadership Choices

- · Recognize leadership moments and their impact on personal and organizational success.
- Apply a seven-step critical thinking process to leadership decision-making.

• Balance personal values with organizational realities in defining moments.

## Module 6: Looking Ahead

- Develop a personal vision of leadership aligned with core values and organizational goals.
- Identify self-development methods and resources for continued leadership growth.
- Create a plan to sustain leadership effectiveness and adaptability over time.